THE ALLIANCE
FOR CHILD PROTECTION
IN HUMANITARIAN ACTION

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2021 – 2023 **Work Plans**

Introduction

This work plan sets out the interagency standard setting and normative work of the Alliance for Child Protection in Humanitarian Action (Alliance), which aims to strengthen quality and effectiveness of child protection programs in humanitarian settings. This document should be read in conjunction with the 2021-2025 Strategic Plan of the Alliance (upcoming). This work plan will be reviewed and updated on an annual basis. Further updates will be available on the Alliance website.

The Alliance

The Alliance for Child Protection in Humanitarian Action (the Alliance) is a global network of operational agencies, academic institutions, policymakers, donors and practitioners that facilitates inter-agency technical collaboration on child protection in all humanitarian contexts. The United Nations Children's Fund (UNICEF) leads the Alliance with a rotating NGO, currently Plan International. The Alliance has over 150 general members and 18 core members. The Alliance sets standards and produces technical guidance for use by the various stakeholders, particularly field practitioners. Its mission is to support humanitarian actors to achieve high-quality and effective child protection interventions in humanitarian contexts, in both refugee and non-refugee settings.

The Alliance's work falls into five categories:

- **Standard setting and guidance development:**
  The Alliance develops standards for child protection in humanitarian action and generates technical guidelines and associated materials for use by humanitarian actors. It also promotes the integration of humanitarian standards and norms into practice and encourages efforts to learn from their use and improve upon them. The Alliance is the custodian of the Minimum Standards for Child Protection in Humanitarian Action, which is considered a companion to the Sphere standards.

- **Capacity building, learning and development:**
  The Alliance develops technical capacity for child protection by identifying, expanding and strengthening the child protection in humanitarian action workforce; mapping capacity gaps; defining priorities and strategic direction in terms of capacity development; and providing learning opportunities, both face-to-face and remote.

- **Evidence and knowledge generation:**
  The Alliance invests in generating, processing and disseminating robust evidence on the effectiveness of programmes and strategies in protecting children in humanitarian settings.

- **Advocacy:**
  The Alliance engages in advocacy for child protection and its beneficiaries. This includes ensuring child protection needs are reflected in the global humanitarian architecture and associated processes.

- **Convening:**
  The Alliance convenes humanitarian child protection actors working at local, national,

regional and global levels to promote knowledge-sharing and technical collaboration.

Working groups, task forces and initiatives implement the Alliance workplan. They are led by members of the Alliance and supported by Alliance coordinators. The Alliance for Child Protection in Humanitarian Action is composed of four working groups, six task forces and three initiatives.

Working groups within the Alliance
- Advocacy Working Group (AWG)
- Assessment, Measurement and Evidence Working Group (AME WG)
- Child Protection Minimum Standards Working Group (CPMS WG)
- Learning and Development Working Group (L&D WG)

Task forces within the Alliance
- Case Management Task Force (CM TF)
- Child Labour Task Force (CL TF)
- Children Associated with Armed Forces and Armed Groups (CAAFAG TF)
- Community Level Child Protection Task Force (CCP TF)
- Family Strengthening Task Force (FS TF)
- Unaccompanied and Separated Children Task Force (UASC TF)

Initiatives within the Alliance
- Child Protection in Humanitarian Action - Education in Emergencies collaboration
- Prevention Initiative
- Protection of Children in during the COVID-19 Pandemic

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Secretariat

The Alliance Secretariat	
Outcome: Child Protection Practitioners have access to well-coordinated evidence-based technical public goods and are kept abreast of the most recent developments in the Child Protection in Humanitarian Action (CPHA) sector	
Lead agency(ies):	Plan International and UNICEF
Contributing members:	The Alliance Steering Committee members: AJEDI-Ka, BIFERD, ChildFund International, CPC Learning Network, Danish Refugee Council, Hurras Network, International Federation of Red Cross and Red Crescent National Societies (IFRC), International Organization for Migration (IOM), International Rescue Committee (IRC), Islamic Relief Worldwide, Plan International, Save the Children, Terre des hommes, UNHCR, UNICEF, War Child Holland, War Child UK, World Vision International and Child Protection Area of Responsibility (Observer)
Objectives	**Activities**
Objective 1. Child Protection actors have improved access to knowledge and technical material on Child Protection in Humanitarian Action	1.1 Develop and enhance Alliance online presence to support information sharing and community of practice
	1.2 Develop a Knowledge Management Strategy
	1.3 Support Working Groups (WG) and Task Forces (TF) in making their products more accessible for front-line workers
	1.4 Keep child protection practitioners abreast of the work of the Alliance
	1.5 Support the organisation of the Annual Meeting with communication and knowledge management team
	1.6 Innovative ways of communication are utilized to transfer knowledge
	1.7 Translate key Alliance products into languages other than English
Objective 2. The Alliance maintains a strategic	2.1 Develop a new strategic plan for the Alliance

focus while remaining relevant to the needs of the sector	2.2 Develop and implement an operational plan for the strategic plan
	2.3 Fundraise and operationalize initiatives linked to strategic priorities (as per the plan)
	2.4 Review the implementation of the 2018-2020 Strategic Plan
	2.5 Analyse evidence from the field to ensure relevance of the work of the Alliance
	2.6 Conduct a mid-term review of the Strategic Plan (2021-2023)
	2.7 Conduct an annual review of the Work Plans
Objective 3. Integration of Child Protection and Education is further promoted	3.1 Co-Lead on the CPHA-EiE initiative
	3.2 Produce and disseminate evidence on the impact of COVID-19 related school closures on protection and well-being of children
	3.3 Finalize the CPHA-EiE Collaboration framework
	3.4 Coordinate efforts across Education and Child Protection actors/relevant bodies
Objective 4. Child Protection practitioners have access to further guidance on prevention	4.1 Lead on the Prevention Initiative
	4.2 Advocate externally on the importance of preventive approaches in child protection
	4.3 Develop a framework of action on prevention
	4.4 Collect and collate feedback on the use of the framework of action on prevention to inform revision of the framework
Objective 5. Membership of the Alliance is expanded, and members are able to meaningfully engage with the Alliance work	5.1 Review and process membership applications in a timely fashion
	5.2 New organizations, especially national partners are meaningfully engaged in the Alliance's work
Objective 6. Local actors have more opportunities to take a central role in the CPHA sector	6.1 Improve coordination on localization with the CP AoR and other relevant actors
	6.2 Facilitate and support the work of the Localization task-team of the Alliance
Objective 7. Alliance initiatives related to COVID-19 and other infectious disease outbreaks (IDOs) are effectively planned, managed and coordinated	7.1 Produce and maintain guidance and evidence necessary to place children and CP at the centre of IDO responses and programming
	7.2 Produce and disseminate a report on protection of children in IDOs (based on the outcomes of the 2020 Annual

and aligned with overall strategy and objectives.	Meeting)
	7.3 Revise and update the Guidance note on child protection and IDOs to integrate the learnings from COVID-19
Objective 8. The Alliance activities are supported through the active fundraising efforts and grant management	8.1 Fundraise for Alliance's work-plan
	8.2 Manage Alliance grants
	8.3 Develop a fundraising strategy, including mapping and plan of action
Objective 9. Child Protection in Humanitarian Action is well represented at global, regional and national level	9.1 Actively engage in key events and fora
	9.2 Maintain and expand on partnership with relevant CP actors across the humanitarian-development nexus, as well as with other sectors
	9.3 Organize semi-annual donor reference group calls
Objective 10. The Alliance activities are well coordinated	10.1 Organize Steering Committee (SC) quarterly calls
	10.2 Organize WG-TF bi-monthly calls
	10.3 Review technical products produced by the WGs, TFs and Initiatives to ensure quality and coherence
	10.4 Integrate key Cross-cutting issues (e.g. diversity, localization, Humanitarian-Development Nexus, anti-racism, etc)
	10.5 Review the structure of the Alliance
	10.6 Operationalize the recommendations of the review (including reflecting the recommendations in the governance paper and the internal memo)
Objective 11. Alliance members and partners have opportunities to exchange and discuss key issues pertaining to the sector	11.1 Organize the Annual Meeting for Child Protection in Humanitarian Action
	11.2 Organize webinars/online events on thematic topics

Working Groups

Working Group 1. Child Protection Minimum Standards Working Group (CPMS WG)	
Outcome: Strengthened quality and accountability for children's protection and well-being in humanitarian response	
Lead agency(ies):	Save the Children and UNICEF
Contributing members:	Child Protection Area of Responsibility, BIFERD (DRC), ChildFund, Child Soldiers International, Columbia University, CPC Network, Danish Refugee Council, DPKO, Geneva Call, Global Partnership to End VaC, Goal, ICRC, ILO, IFRC, IOM, IRC, Islamic Relief, KCS Coalition, Nirengi Association, Plan International, Save the Children, Terre des Hommes, UNHCR, UNICEF, Viva, War Child, WHO, World Vision
Objectives	**Activities**
Objective 1. National and local actors have improved access to the CPMS	1.1 Create and implement an induction strategy, including a briefing module
	1.2 Distribute hard copies, prioritizing local and national actors
	1.3 Create, promote and disseminate accessible materials
Objective 2. Actors from other sectors have greater commitment and ability to implement CPMS Pillar 4 and reflect the Centrality of Child Protection in their work	2.1 Co-develop detailed Pillar 4 engagement strategy, including consultations, capacity-strengthening and communications elements
	2.2 Implement Pillar 4 engagement strategy, including capacity strengthening, online forums, advocacy and communications toolkit
	2.3 Develop and promote use of Pillar 4 e-modules
	2.4 Develop mini-workshop packages for remote delivery to 4 priority sectors, complete with presentations, activities and facilitator guides
	2.5 Build evidence of a) the benefits of intentionally including CP in multi-sectoral assessment and programming, and b) outcomes of sectoral programming that is blind to CP risks
Objective 3. The CPMS are contextualized and implemented across diverse humanitarian contexts	3.1 Support country-level contextualization and innovative roll-out plans, including through direct support to national and local actors

and regions	3.2 Develop and launch monitoring tool
	3.3 Restart institutionalisation process throughout the Alliance, and share learning with members
	3.4 Engage the private sector in ensuring the uptake of CPMS
	3.5 Document lessons learned from implementation, particularly during COVID-19
	3.6 Invest in research and evidence on outcome of new approaches from 2019 edition being applied in diverse humanitarian contexts
	3.7 Develop remote contextualisation tool and methodology to support in country implementation during movement restrictions
Objective 4. Child Protection actors have increased capacity to implement the 2019 CPMS	4.1 Continue CPMS webinar series with a focus on promoting Pillars 3 and 4
	4.2 Expand and promote the CPMS e-course, and make it more accessible
	4.3 Develop and run an online, facilitated mini-course on the CPMS
	4.4 Update CPMS supporting materials
	4.5 Develop, promote, and deliver high quality, practical online ToT promoting the CPMS
Objective 5. Other Working Groups and Task Forces of the Alliance are supported in activities related to CPMS	5.1 Develop, review and support tools for child protection assessment and measurement
	5.2 Advocate with donors on multiple levels and multilateral organizations to use Pillar 4 2019 CPMS in their selection and M&E processes
	5.3 Advocate with donors on funding and capacity-strengthening to meet Minimum Standards
	5.4 Ensure "preventative component" is featured within CPMS E-Course content and deliver a dedicated webinar preventative action and CPMS
	5.5 Deliver webinar on preventative work within 2019 CPMS
	5.6 Rebrand, revise, translate, disseminate and promote the CPHA Foundational Skills Training Package in accordance with 2019 CPMS

Working Group 2. Advocacy Working Group (AWG)	
Outcome: Child Protection in humanitarian settings is understood and prioritized by key humanitarian agencies, existing and protentional donors, and states.	
Lead agency(ies):	ChildFund Alliance, Save the Children and Swatantrata Abhiyan Nepal
Contributing members:	Child Frontiers, ChildFund Alliance, CPC Learning Network, Danish Refugee Council, Hurras Child Protection Network, Plan International, Retrak, Terre des hommes, United Citizens Child Support Organization Uganda, War Child Holland, World Vision
Objectives	**Activities**
Objective 1: A new Advocacy Strategy for the Alliance is developed	1.1 Advocate for the protection of children at key fora
	1.2 Collect feedback and inputs on the Advocacy Strategy
	1.3 Inform the revision of the Advocacy Strategy to align with humanitarian trends and landscape
Objective 2: Increased support to fundraising and advocacy on child protection in humanitarian action	2.1 Regularly update funding reports
	2.2 Develop and implement dissemination/advocacy outreach to raise the funding situation and recommendations, including webinars, messaging products and tools for Alliance members
	2.3 Update the Alliance advocacy products including the Fundraising Handbook (CPWG, 2015) and A matter of Life or Death: Child protection in Emergencies (CPWG, 2015)
	2.4 Conduct webinars on how to use the tools to design, implement and measure the impact of country-level advocacy efforts
	2.5 Highlight disparities in funding across humanitarian settings in global level advocacy
	2.6 Advocate for predictable, flexible, and multi-year funding models to enable stable CP programming
	2.7 Advocate to ensure that proposals adhere to the Child Protection Minimum Standards, and are costed and funded accordingly
	2.8 Conduct targeted advocacy with donors across the humanitarian, development and peace nexus who traditionally do not allocate funds to CP
	2.9 Advocate with relevant actors for development of practical guidelines on accurate needs assessment

Objective 3: Improved understanding of Centrality of Child Protection, mainstreaming and integration	3.1 Advocate with donors on multiple levels and multilateral organisations to use Pillar 4 2019 CPMS in their selection and M&E processes (Ref. 5.2 CPMS WG)
	3.2 Advocate with donors on funding and capacity-strengthening to meet Pillar 4 CPMS, using case studies prepared by the CPMS WG (Ref. 5.3 CPMS WG)
Objective 4: Strengthen local capacity in CP response	4.1 Advocate for more investments in the capacity and capabilities of the humanitarian Child Protection sector, with a particular focus on local actors
	4.2 Collate and package examples of localisation and lessons learned to support advocacy to ensure the meaningful adoption of the Principles of Partnership
Objective 5: Other Working Groups and Task Forces of the Alliance are supported in their advocacy efforts	5.1 Support the launch of child labour toolkit - UN Year to eliminate child labour (Ref. 1.1.4 in CLTF WP)
	5.2 Support the Secretariat in advocating for Prevention (Ref. to secretariat WP)
	5.3 CAAFAG: Develop a guidance for child and youth led advocacy (Ref. 1.10 in CAFAAG TF WP)
	5.4 CMTF: Development of 2-page advocacy note on Child Protection Case Management for donors to be developed base on the new CPMS (with costing component) (Ref. 1.3 CMTF WP)
	5.5 CECM: Develop an advocacy brief on the importance of Community Volunteers (link to CM and CCP TF) Linking to the Research by Plan International and Colleen Fitzgerald - Technical Lead, Community Engagement in Case Management
	5.6 Support the packaging and dissemination of examples of good practice on integration of child protection across sectors (including education and food security)

Working Group 3. Learning and Development Working Group (L&D WG)	
Outcome: CPHA practitioners have access to and benefit from quality learning and development initiatives that promote the growth and sharing of competence	
Lead agency(ies):	Plan International and UNICEF
Contributing members:	Amane, Bioforce, Child Fund Alliance, Child Frontiers, Columbia University, CP AoR, Horizons, IFRC, ILO, IOM, IRC, King College London, Lumos, Plan International, Proteknôn, Save the Children, Swatantrata Abhiyan Nepal, Terre des Hommes, UNHCR, UNICEF, War Child, WVI
Objectives	**Activities**
1. Learning and Development is approached in a strategic, competency-based and structured way to ensure quality and relevance for CPHA practitioners	1.1 Revise/update the L&D strategy of the Alliance for CPHA
	1.2 Translation and Dissemination of CPHA Competency Framework
	1.3 Gather lessons learnt on the use of CPHA competency framework to inform future revision process
	1.4 Develop a framework to measure effectiveness of Alliance capacity building initiatives and global guidance
	1.5 Develop practical tools to guide the design and implementation of L&D initiatives
	1.6 Develop an advocacy paper on the relevance of capacity building for improved protection outcomes for children
2. CPHA actors benefit from increased access to learning and development opportunities at global, regional and national levels	2.1 Revise, translate and roll-out CPHA Foundational Skills learning Package in accordance with 2019 Child Protection Minimum Standards
	2.2 Revise and roll-out Frontline Workers Learning Package
	2.3 Develop and roll-out tools to support the application of the CPHA competency framework
	2.4 Develop and roll out a learning initiative on preventive approaches to CPHA
	2.5 Update Massive Open Online Course (MOOC) on Protecting Children during COVID-19 to cover IDO outbreaks
	2.6 Translate MOOC "Protecting Children During COVID-19 and IDOs"
	2.7 Develop and roll-out learning modules and tools on child protection program adaptations for COVID-19
	2.8 Evaluate uptake and implementation of the Alliance COVID-19 capacity building initiatives
	2.9 Improve curated directory of learning and development resources on Alliance website
3. CPHA practitioners have increased opportunities	3.1 Pilot Harvard Center for the Developing Child ECD mentoring scheme

to share learning through convened events and communities	3.2 Identify and disseminate case studies capturing skills-building adaptations in the context of COVID-19
	3.3 Harmonize efforts around the establishment of a CPHA community of practice
	3.4 Become a convener of inter-agency capacity building initiatives through established framework
	3.5 Organize webinars and podcasts related to child protection programming in refugee and mixed movement settings
	3.6 Organize online events to promote sharing of programmatic lessons learnt lead by LNGOs
4. Increased cooperation with tertiary level institutions and improved access to tertiary level education for CPHA practitioners	4.1 Support lessons learnt evaluation of Child Protection in Emergencies (CPiE) Post Graduate Diploma and other initiatives with tertiary institutions
	4.2 Expand L&D WG cooperation with tertiary institutions and online learning institutions/platforms
	4.3 Develop and make a CPHA Curricula available for integration within tertiary institutions learning programmes or to stand alone as Post Graduate CPHA Diploma
5. Other Working Groups and Task Forces of the Alliance are supported in development and roll-out of capacity building activities	5.1 Develop and support roll-out of learning package and app on Inter-agency toolkit: Preventing and Responding to Child Labour in Humanitarian Action to use both in face to face and remote facilitation settings
	5.2 Support the design, development and rollout of CAAFAG capacity building toolkit, parenting toolkit, and MOOC on effective reintegration and DDR
	5.3 Support development and roll out of CM TF capacity building initiatives
	5.4 Support CPMS WG development and roll out of Pillar 4 capacity building strategy, additional CPMS e-course modules, and a mini CPMS online course
	5.5 Support roll out of UASC TOT and dissemination of capacity building online content access.
	5.6 Support the development and roll out of capacity building and learning materials to ensure common understanding of CCP and standard 17 and for enhancing competencies of community volunteers
	5.7 Support design, planning and roll out of Family Strengthening Webinar Series
	5.8 Support the development of an online learning series on monitoring, evaluation and research for CPHA

Working Group 4. Assessment, Measurement and Evidence Working Group. Working Group (AME WG)	
Outcome: CPHA practitioners have improved capacity and access to resources to incorporate evidence in programming and implementation	
Lead agency(ies):	CPC Learning Network and World Vision International
Contributing members:	Action Contre la Faim (ACF), AVSI, Bethany Global, CARE US, Child Protection Area of Responsibility (UNICEF), Child Safe Horizons, Columbia University, CPC Learning Network, Global Women's Institute (George Washington University), InterAction, INEE, IOM, IRC, Maestral, OFDA, Plan International, Proteknôn Foundation for Innovation and Learning, Retrak, Save the Children, Silberman School of Social Work, Terre de hommes, UNHCR, UNICEF, War Child, WVI
Objectives	**Activities**
Objective 1: Methods and tools for assessment and measurement are made accessible to child protection practitioners	1.1 Develop, review and support tools for child protection assessment and measurement
	1.2 Develop and pilot measurement tool to assess site-level threats to and opportunities for protection of children with disabilities
	1.3 Develop and pilot simple framework to measure effectiveness of the work of the Alliance
Objective 2: Evidence is generated, synthesized and promoted for use in design and implementation of CPHA programs	2.1 Synthesize and disseminate evidence on CPHA
	2.2 Facilitate innovative practices to promote the use of evidence
Objective 3: Capacity of CPHA actors on the use of assessment, measurement and monitoring tools is further developed	3.1 Develop a framework to measure capacity building initiatives and effectiveness of Alliance global guidance
	3.2 Develop online learning series on monitoring and evaluation and research
Objective 4: Other Working Groups and Task Forces of the Alliance are supported in activities related to Assessment, Measurement and Evidence	4.1 Adapt and disseminate existing advocacy notes for UASC related to migration and detention
	4.2 Develop a capacity building toolkit on CAAFAG
	4.3 Develop a guidance for youth-led research around reintegration
	4.4 Invest in research and evidence on outcome of new approaches from 2019 edition of CPMS being applied in diverse humanitarian contexts

	4.5 Develop learning questions for CCP to help build the evidence base around community-level child protection, particularly on the outcome of CCP programming (Ref. Activity 3.1 in CCP TF work plan)
	4.6 Conduct a review of relevant and existing learning and promising practice around the following topics (Ref. Activity 3.2 in CCP TF work plan): a) Community-level approaches to child protection during Covid-19 b) The interlinkages between Community-level Child Protection and increased localization of the humanitarian response c) Community level approaches across sectors d) Community level approaches to child protection across contexts e) Child-led accountability mechanisms
	4.7 Research and Identify Child Labour in Humanitarian Action research and advocacy priorities, in collaboration with Alliance 8.7
	4.8 KM Share learnings on "effective programme approaches to end WFCL"
	4.9 Research study to examine the effects of school closures on child protection outcomes and educational inequalities.

Task Forces

Task Force 1. Case Management Task Force	
Outcome: Improve the knowledge and skills of global, regional and field-level emergency children protection responders who are planning, implementing or supporting case management services in humanitarian settings by developing standardised tools and guidance, contributing to field-level learning and research, and providing technical guidance and support.	
Lead agency(ies):	International Rescue Committee and UNICEF
Contributing members:	CP AoR, IRC, Plan International, Save the Children, Terre des hommes, The Global Social Workforce Alliance, UNHCR, UNICEF, War Child Holland, WVI
Objectives	**Activities**
Objective 1: Child Protection practitioners have access to inter-agency technical tools, guidance and support to strengthen case management systems in humanitarian settings	1.1 Finalization of the Quality Assessment Framework (QAF)
	1.2 Development of resources for Child Protection Case Management (CPCM) during a rapid onset emergency, based on the drafted "phased" approach (from Tdh and SCI)
	1.3 Development of 2-page advocacy note on CPCM for donors to be developed base on the new CPMS (with costing component)
	1.4 Development of IA Safe Identification and Referral Training Materials
	1.5 Development of training materials to improve case management caseworker and supervisor knowledge and skills (include protection concerns: GBV, Child Labour, UASC, CAAFAG, MHPSS, etc.)
	1.6 Development of an Operational framework for integrating MHPSS in child protection case management
Objective 2: Resources and guidance materials developed to improve information management for case management (IM4CM)	2.1 Development of a joint Strategy Note to support decentralization of resources for Child Protection Information Management System (CPIMS+) deployment to support quality case management (with focus on phased approaches)
	2.2 Finalization of the Information Sharing and Data Protection Protocol
	2.3 Finalization of the Data Protection Impact Assessment

	2.4 Development of a consolidated CMTF and Primero/CPIMS+ training package
	2.5 Contribute to development of Guidance on data categorization for case management (under the leadership of the Alliance Coordinator)
Objective 3: Support the joint CCP TF and CM TF initiative "Community Engagement in Case Management" through the stages of learning, development, piloting, and dissemination	3.1 Conduct an exploratory study (including a desk review, key informant interviews, field narratives, and field research) to understand the roles of communities in case management and document recommendations based on the findings
	3.2 Development of appropriate tools, resources, and capacity building materials to complement existing TF resources
	3.3 Pilot materials and build capacity of community volunteers and case management teams
	3.4 Broad dissemination of the tools and training materials
Objective 4: Capacity strengthened at national, regional and global levels to respond to COVID-19 emergency and its effects on existing emergencies with respect to Child Protection Case Management	4.1 Online Learning: COVID Short Learning Videos
	4.2 Conduct language webinars and peer to peer exchanges
Objective 5: Research conducted to build a stronger evidence-base for case management in humanitarian settings	5.1 Identify a research priority [Rigorously evaluate the effectiveness of capacity building interventions (for government officials, social service workers, para social workers) to understand their impact on child well-being
	5.2 Develop a concept note for the CMTF research priority

Task Force 2. Children Associated with Armed Forces and Armed Groups Task Force (CAAFAG TF)	
Outcome: Quality programming that prevents recruitment, facilitates release and responds to the needs of children associated with armed forces or armed groups are strengthened	
Lead agency(ies):	Plan International and UNICEF
Contributing members:	UNICEF, Plan International, War Child UK, War Child Holland, Terre des Hommes, Save the Children, IRC, ICRC, Adjedi-Ka, UNDP, USAID Bureau of Humanitarian Assistance, Dallaire Institute, World Vision International, Learning and Development Working Group, Independent consultants
Objectives	**Activities**
Objective 1: Humanitarian and development responders have access to and use inter-agency guidance and tools to prevent and respond to child recruitment in armed forces and armed groups	1.1 Develop a technical note on Girls Associated with Armed Forces and Armed Groups (GAAFAG)
	1.2 Develop a capacity building toolkit on Children Associated with Armed Forces and Armed Groups (CAAFAG)
	1.3 Develop a guidance on community engagement to prevent recruitment and promote reintegration
	1.4 Develop a parenting skills training for parents
	1.5 Review/revise the key consideration for COVID-19
	1.6 Develop a MHPSS guidance for CAAFAG
	1.7 Develop a guidance around children associated with designated terrorist groups
	1.8 Develop a guidance on prevention of recruitment including engagement with armed actors
	1.9 Develop a guidance or tools to work with youth-led Community Based Organizations (CBOs) for future localization efforts
	1.10 A. Develop a guidance for youth-led research around reintegration
	1.10 B. Develop a guidance for child and youth-led advocacy
	1.10 C. Develop guidance around child-led project design
Objective 2: The knowledge and skills of CP actors to prevent and respond to child recruitment in armed forces and armed groups are strengthened	2.1 Pilot-test the capacity building toolkit (from activity 1.2)
	2.2 Pilot-test the training on parenting skills in 2 countries (from activity 1.4)
	2.3 Pilot-test Community engagement to prevent recruitment and promote reintegration (from activity 1.2) (TBC)

	2.4 Organise a webinar on the GAAFAG technical note
	2.5 Contribute to the revision of the CPiE training package for the CAAFAG module
	2.6 Contribute to mini workshops on CPMS pillar 4 organised by the WG
	2.7 Build capacities of CP actors in handover protocol
	2.8 Develop a MOOC on effective reintegration & DDR
	2.9 Build capacities of armed groups and forces to prevent recruitment
Objective 3: CP actors have access to a platform to share evidence, research and lessons learned on CAAFAG issues and effective response	3.1 Set up an online platform to share experience on CAAFAG
	3.2 Share resources related to CAAFAG
Objective 4: Linkages between the CAAFAG task force and global platforms and initiatives are strengthened	4.1 Attend the Paris Principles Steering Group (PPSG) meeting to ensure exchange of information
	4.2 Collaborate with the GBV AoR including for the roll out of the GBV minimum standard
	4.3 Collaborate with other WG and TF under the Alliance for CP based on needs
	4.4 Promote international experience exchanges for children/youth
	4.5 Collaborate with education to develop an integrated approach
	4.6 Collaborate with the Cash and Child Protection community of practice
	4.7 Collaborate with the Knowledge for Prevention initiative
	4.8 Collaborate with the Food security - Livelihoods sector

Task Force 3. Community-level Child Protection (CCP) Task Force	
Outcome: CP Actors are better equipped to align approaches to CPMS 17, resulting in greater accountability and collaboration with communities	
Lead agency(ies):	World Vision and Plan International
Contributing members:	AVSI, BIFERD (DRC), Care (Mozambique), Child Frontiers, Child Fund, Child Safe Horizons, Community Action Network (Pakistan), Community Child Protection Exchange, CP AoR, CPC Learning Network, Children of One World, Hope Springs Haven, IICRD, International Association of Schools of Social Work, IRC, Islamic Relief Worldwide, IsraAID, New Hope Winners Foundation, Plan International, RISE Learning Network, Save the Children, SEDHURO, Terre des hommes, UNHCR, UNICEF, United Citizen Child Support Organization of Uganda, University of Bedfordshire, War Child Holland, WVI
Objectives	**Activities**
Objective 1: Child protection practitioners have strengthened understanding of standard 17 and corresponding inter-agency guidance	1.1 Develop interagency (remote/online) learning and capacity building materials which will help to ensure a common understanding of CCP, building on already existing inter-agency resources where possible
	1.2 Develop and roll out a TF members-driven plan for a broad joint dissemination of Standard 17 and existing interagency resources (including communications materials if deemed relevant)
Objective 2: Child protection practitioners and other relevant stakeholders have access to interagency guidance and tools to operationalize standard 17 (shift in ways of working)	2.1 Develop and roll out advocacy briefs holding relevant stakeholders accountable to standard 17 (Senior Management Teams(SMTs) of Alliance members, CP coordination groups, donors etc.)
	2.2 Develop and roll out a 'standard 17 institutionalization checklist and its link with COVID-19 Technical Note (Working with Communities to Keep Children Safe) ' for agencies and CP coordination groups
	2.3 Develop and roll out an assessment tool for field staff to evaluate their current level of engagement with communities
	2.4 Develop video case studies and interviews around the operationalization of the Reflective Field Guide key considerations to reach higher levels of community engagement and ownership (as per Inter-Agency evidence review): a) Conduct deep context analysis

	b) Effective engagement with communities (also with reference to COVID-19 Technical Note (Working with Communities to Keep Children Safe) c) Meaningful child participation d) Ensuring strong linkages between formal and information systems e) Additional topics as identified by the TF
	2.5 Develop and roll out a training on relevant competencies of facilitators of a community-level approach to child protection (Face to Face (F2F) and remote)
Objective 3: Learning and evidence-base on community-level approaches are increased	3.1 Develop learning questions for CCP to inform evidence briefs around community-level child protection, particularly on the outcome of CCP programming
	3.2 Conduct a review of relevant and existing learning and promising practice and develop evidence briefs around the following topics: a) Community-level approaches to child protection during Covid-19 b) The interlinkages between Community-level Child Protection and increased localization of the humanitarian response c) Community level approaches across sectors d) Community level approaches to child protection across contexts e) Child led accountability mechanisms f) Community-level prevention approaches
	3.3 Once available, use learning and evidence to inform advocacy briefs, relevant technical guidance, and communications materials to ease uptake in the sector
Objective 4: The joint CCP TF and CM TF initiative "Community Engagement in Case Management" are supported through the stages of learning, development, piloting, and dissemination.	4.1 Conduct an exploratory study (including a desk review, key informant interviews, field narratives, and field research) to understand the roles of communities in case management and document recommendations based on the findings
	4.2 Develop appropriate tools, resources, and capacity building materials to complement existing TF resources

	4.3 Pilot materials and build capacity of community volunteers and case management teams
	4.4 Broad dissemination of the tools and training materials.

Task Force 4. Child Labour Task Force (CL TF)	
Outcome: Humanitarian responders and development actors have the knowledge, skills and tools to implement quality and coordinated child labour in emergencies preparedness, prevention and response actions	
Lead agency(ies):	Plan International and International Labour Office (ILO)
Contributing members:	Advocacy for Child Relief (ACR) Uganda, CP AoR, Food and Agriculture Organization of the United Nations, Ghiras Foundation Turkey, Independent consultants working on child labour in emergencies, IOM, IRC, ILO, Plan International, Save the Children International, Terre des Hommes, UNHCR, UNICEF, WVI
Objectives	**Activities**
Objective 1. Technical tools, standards and guidance: Inter-agency Child Labour in Humanitarian Action Toolkit is available and disseminated at local, national, regional and global levels.	1.1. Finalisation of revised Child Labour in Humanitarian Action Toolkits (global and MENA)
	1.2 Translation CL Toolkit in multiple languages (French, Arabic, Spanish)
	1.3 Dissemination: CLTF microsite, newsletters, webinars, websites at local, national, regional and global level
	1.4 Launch for the global Child Labour in Humanitarian Action toolkit, for CP coordinators and practitioners
	1.5 Develop an application to make the toolkit guidance and tools accessible to frontline workers
	1.6 Collect/Publish case studies on good practices and lessons learned in child labour in humanitarian action through Alliance (including COVID-19)
	1.7 Develop a brief on the prevention of child labour in humanitarian action in line with the IA toolkit
Objective 2. Capacity building: Humanitarian responders have enhanced knowledge and competencies to prevent and respond to (the worst forms of) child labour in emergencies	2.1 F2F training module: Update the Child Labour module as part of the global Child Protection in Humanitarian Action (F2F) training, in collaboration with the L&D WG under the Alliance and development of CPMS e-course Child Labour
	2.2 Child Labour in Humanitarian Action training package: Develop training package on Child Labour in Humanitarian Action to support roll out of the toolkit (e.g. webinars, online learning modules) made available through CLTF microsite in collaboration with the L&D WG under the Alliance.
	2.3 Support and contribute to the online learning community on Child Protection in Humanitarian Action with Child Labour related content i.e. good practices, challenges etc

	2.4 Provide remote technical support on Child Labour in Humanitarian Action to practitioners
	2.5 Provide in-country technical support to inter-agency child labour initiatives on the roll-out and implementation of the Child Labour in Humanitarian Action Toolkit
Objective 3. Coordination, policy and advocacy: Child labour in humanitarian settings is integrated/reflected in the agenda of relevant global, regional and local platforms, including but not limited to the 8.7 Alliance and other Task Forces under the Alliance for Child Protection in Humanitarian Action	3.1 TF Coordination: Ensure coordination on CL in Humanitarian Action between humanitarian actors and between global initiatives
	3.2 CLTF Factsheet: Develop a Child Labour in Emergencies 2-page Factsheet for the Alliance incl. global definition, figures, resources and work of the CLTF.
	3.3 Inter-sector Child Labour in Humanitarian Action paper: Develop a paper with Education and Cash Learning Partnership LP/Food Security and Livelihoods sectors on how to jointly tackle Child Labour in Humanitarian Action
	3.4 Donor mapping: conduct and launch Child Labour donor mapping of funding and influencing opportunities
	3.5 Research Identify Child Labour in Humanitarian Action research and advocacy priorities, in collaboration with Alliance 8.7
	3.6 KM Share learnings on "effective programme approaches to end the worst forms of child labour "
	3.7 Influence global initiatives, policy and advocacy work to include children in humanitarian context perspectives (2021 Year of Elimination of Child Labour)

Task Force 5. Family Strengthening Task Force (FS TF)	
Outcome: Child Protection actors in humanitarian settings have improved access to tools, resources, and events to support their work for families in promoting child well-being and protection	
Lead agency(ies):	War Child NL and Save the Children
Contributing members:	Action Contre la Faim, Columbia University, CP AoR, International Committee of the Red Cross, MHPSS Reference Group, Plan International, Save the Children, Terre des Hommes, TPO Uganda, UNHCR, War Child (Holland), WHO, World Vision
Objectives	**Activities**
Objective 1: Global stakeholder (humanitarian response practitioners, donors, researchers, policymakers) have improved access to resources and evidence for family strengthening programming in humanitarian settings.	1.1 Update Mapping of Global Family Strengthening Resources and present as a webinar, and make available on CP Alliance Website (review and update every 2 years).
	1.2 Produce a concept note to accompany the mapping of Global Family Strengthening Resources by collecting evidence on the link between programming with caregivers and outcomes for children's psychosocial well-being (such as involvement of fathers in caregiver interventions, support to parental psychosocial wellbeing, joint child/caregiver programming, programmes addressing Intimate Partner Violence).
	1.3 Collect case-studies regarding challenges and successes in national, regional, and global Family Strengthening approaches, programs, and activities. Link the content of the case studies to the generated list of topics formulated by the FSTF members
Objective 2: Multi-Sectoral practitioners have access to programmatic guidance and learning platforms that incorporate evidence generated on family strengthening.	2.1 Disseminate products produced under Objective 1 and support integration of these products and related resources into interagency training materials
	2.2 Consult with relevant stakeholders to identify gaps in available global resources and suggest follow up activities to improve existing resources or launch new ones
	2.3 Select Variety of Delivery Platforms for knowledge sharing: Make an overview of existing e-learning (and blended) modules. Map the need for specific sub-topics in relation to this overarching topic based on a consultation with the FSTF

	members and their networks
Objective 3: Improved inter-agency collaboration around interventions related to Family Strengthening in humanitarian settings	3.1 Finalize Mapping of Family Strengthening Support Interventions/Tools/Resources and disseminate accordingly (CP Alliance website, webinars, etc)
	3.2 Generate interagency knowledge sharing and collaboration through webinars on family strengthening
	3.3 Test New Delivery Platforms for support: Conduct new fundraising to support the task force to explore and test new ways of delivery of family strengthening support

Task Force 6. Unaccompanied and Separated Children Task Force (UASC TF)	
Outcome: Quality programming that prevents family separation and provides appropriate response to the needs of UASC are strengthened	
Lead agency(ies):	International Rescue Committee and UNHCR
Contributing members:	ICRC, IRC, IOM, Save the Children, Terre des hommes, UNHCR, UNICEF, WVI
Objectives	**Activities**
Objective 1. Technical standards and tools/guidance for UASC programming responds to new and emerging challenges	1.1. Develop and disseminate Family Tracing and Reunification guidance, including cross-border reunification, in relation to infectious disease outbreaks
	1.2. Develop and disseminate guidance on Prevention of Family Separation in relation to infectious disease outbreaks
	1.3. Adapt and disseminate existing advocacy notes for UASC related to migration and detention
	1.4. Adapt and disseminate guidance based on UNHCR and Save the Children Guide on cash for UASC
	1.5. In collaboration with CMTF and the CPIMS Group produce data on family separation/UASC
Objective 2. Existing technical tools and knowledge on UASC in humanitarian contexts are accessible to actors at all levels and contexts, in particular local actors	2.1. Make TOT training package available online
	2.2. Conduct capacity building efforts on UASC on the Handbook and Toolkit through webinars, workshops or trainings, including with adaptation for remote locations with limited technological link
	2.3. Develop a common repository of tools and resources for training on UASC
Objective 3. Collaboration with groups and entities internal and external to The Alliance is efficient and promotes timely and appropriate response to UASC	3.1. Map regional fora/working groups related to UASC and alternative care, and establish and maintain links to disseminate UASC TF tools and guidance
	3.2. Strengthen collaboration with other Alliance WG and TF and joint initiatives developed
	3.3. Develop links with and contribute to regional inter-governmental bodies on UASC
	3.4. Expand membership of UASC Task Force